## Board Presentation dated 24 ${ }^{\text {th }}$ April 2019 Year ended 31st March 2019



Blue is Belief

BLUE SOCH.
HELPING MILLIONS SHAPE THEIR TOMORROW.


- Performance Analysis
- Sales and Collection Analysis
- Asset Analysis
- Liability Analysis
- Analysis - 5 Quarters
- Management Discussion \& Analysis


No of States / UT currently operating in - 20

## SNAPSHOT

## Quarter ended $31{ }^{\text {ST }}$ March 2019

## AUM - ₹ 2741 Cr; <br> Live Customers - <br> 697,374

## Own book

GNPA - ₹113.1 Cr.
NNPA - ₹61.9 Cr.


CRAR - 21.9\%;
D/E ratio: 3.3

Quarterly Trend

| Financial Statement Metrics | Q4 FY 19 | Q3 FY 19 | Q-o-Q | Q4 FY 18 | Y-o-Y |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Disbursement |  |  |  |  |  |
| Hyp Loans | 444.0 | 493.1 | -10.\% | 482.1 | -9\% |
| Other Loans | 161.7 | 9.0 | 1697\% | 112.6 | 44\% |
| Total Disbursements | 605.7 | 502.1 | 21\% | 594.7 | 2\% |
| AUM at the end of the period* | 2084.2 | 2157.6 | -3\% | 1916.0 | 9\% |
| Average AUM ** | 2147.2 | 2083.3 | 3\% | 1743.6 | 23\% |
| Total Interest and Fee Income | 136.7 | 142.3 | -4\% | 118.8 | 15\% |
| Finance Expenses | 44.7 | 41.1 | 9\% | 32.4 | 38\% |
| Net Interest Income(NII) | 92.0 | 101.2 | -9\% | 86.4 | 6\% |
| Operating Expenses | 53.0 | 52.7 | 0\% | 42.9 | 22\% |
| Loan Losses \& Provisions*** | 10.8 | 12.4 | -13\% | 10.6 | 3\% |
| Profit Before Tax | 28.2 | 36.1 | -22\% | 32.9 | -14\% |
| Profit After Tax | 18.3 | 23.3 | -21\% | 21.5 | -15\% |


| Q4 FY19 | Q3 FY19 |
| :---: | :---: |
| $57.6 \%$ | $52.1 \%$ |
| Q4 FY18 |  |
| $2.0 \%$ | $2.4 \%$ |
| $49.7 \%$ |  |
| $3.4 \%$ | $4.5 \%$ |
| $2.4 \%$ |  |
| 11.1 | 14.2 |

## Yearly Trend

₹. In Crores

| FY 19 | FY 18 | Y-o-Y |
| :--- | :--- | :--- |


| 1855.2 | 1758.3 | $6 \%$ |
| ---: | ---: | ---: |
| 279.9 | 211.3 | $32 \%$ |
| 2135.1 | 1969.6 | $8 \%$ |
| 2084.2 | 1916.0 | $13 \%$ |
| 2042.6 | 1479.6 | $38 \%$ |
| 535.3 | 398.1 | $34 \%$ |
| 161.5 | 122.8 | $31 \%$ |
| 373.8 | 275.3 | $36 \%$ |
| 197.7 | 159.2 | $24 \%$ |
| 48.8 | 33.6 | $45 \%$ |
| 127.2 | 82.5 | $54 \%$ |
| 82.4 | 53.7 | $54 \%$ |

Total Opex to NII
Loan Loss Prov. To Avg AUM****
Return on Avg. AUM
Earnings per Share

* Total AUM including managed portfolio of ₹ 656.8 crores - ₹ 2741.0 crs ( $\mathrm{Q}-\mathrm{o}-\mathrm{Q}-6 \%$ up) ( Y -o-Y- $22 \%$ up)

| $F Y 19$ | $F Y 18$ |
| :---: | :---: |
| $52.9 \%$ | $57.9 \%$ |
| $2.4 \%$ | $2.3 \%$ |
| $4.0 \%$ | $3.6 \%$ |
| 50.1 | 36.4 |

** Avg AUM including managed Portfolio for the Qtr is ₹ 2576.5 crores ( $\mathrm{Q}-\mathrm{o}-\mathrm{Q}-\mathbf{2 . 0 \%}$ up) ( Y -o-Y $\mathbf{2 6 \%}$ up). For the Year 2439.4 ( Y -o-Y - $\mathbf{3 9 . 0 \%}$ )


## STATEMENT OF SOURCES AND APPLICATION OF FUNDS

₹. In Crores

| Sources | As At |  |  | Applications | As At |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 31-Mar-18 | 31-Dec-18 | 31-Mar-19 |  | 31-Mar-18 | 31-Dec-18 | 31-Mar-19 |
| Share Capital | 16.4 | 16.4 | 16.5 Fixed assets |  | 2.5 | 2.1 | 1.9 |
| Reserves \& Surplus | 377.5 | 441.6 | 459.9Investments* |  | 31.5 | 45.0 | 71.1 |
| Shareholders Funds | 393.9 | 458.0 | 476.4Deferred Tax Assets |  | 11.3 | 17.4 | 16.8 |
| Bank Borrowings | 1149.1 | 1475.5 | Other Long term Loans \& 1425.9adv. |  | 1.1 | 1.1 | 1.1 |
| Sub Debt/Debentures | 60.6 | 58.5 | 58.7 Hypothecation Loan |  | 1617.7 | 1872.6 | 1686.0 |
| Public Deposit | 82.3 | 62.0 | 61.6Loan Buyout |  | 0.6 | 6.8 | 52.1 |
| Commercial Paper | 145.2 | 0.0 | 0.0Term Loans |  | 252.6 | 224.6 | 286.2 |
| Loan from Directors | 5.8 | 5.8 | 10.2Other Loans |  | 14.3 | 19.2 | 29.9 |
| Inter corporate loan | 1.5 | 1.6 | 1.6 Interest Accrued on Loans |  | 30.7 | 34.3 | 30.0 |
| Interest. Accrued on Loans | 14.3 | 15.4 | 14.3 |  |  |  |  |
| Total Borrowings | 1458.8 | 1618.7 | 1572.3Total Loans |  | 1916.0 | 2157.6 | 2084.2 |
| Securitization Dues Payable | 44.2 | 57.3 | 71.7 Cash and Cash Equivalents |  | 3.2 | 4.7 | 31.8 |
| Trade Payable | 15.6 | 22.8 | 21.8Short Term Loans and Adv. |  | 2.9 | 2.8 | 7.6 |
| Other Liabilities | 21.4 | 36.4 | 56.6Other Assets |  | 9.3 | 25.4 | 46.4 |
| Provisions | 43.8 | 62.9 | 62.2 |  |  |  |  |
| Total | 1977.8 | 2256.1 | 2261.0 | Total | 1977.8 | 2256.1 | 2261.0 |

* Includes Cash Collateral Deposit of ₹ 50.45 Crores, SLR Deposit-₹ 2.00 Crores SLR Investments- ₹ 14.25 Crores \& Others - ₹ 4.4 Crores as on 31.03 .19

Disbursement
Q3 FY 19 : ₹ 502.1 Cr Q4 FY 19 : ₹ 605.7 Cr


## Borrowing Cost



## NPA

Q3 FY 19 : ₹ 122.8 Cr Q4 FY 19 : ₹ 113.1 Cr

Q4 FY 18 : ₹ 87.9 Cr Q4 FY 19 : ₹ 113.1 Cr


## Gross AUM



Opex to NII
Q3 FY 19 : $52.1 \%$ Q4 FY 19 : $57.6 \%$

Q4 FY 18 : 49.7 \% Q4 FY 19 : 57.6 \%


PAT
Q3 FY 19 : ₹ 23.2 Cr Q4 FY 19 : ₹ 18.3 Cr

Q4 FY 18 : ₹ 21.5 Cr

$$
\text { Q4 FY } 19 \text { : ₹ } 18.3 \mathrm{Cr}
$$



## Revenue

Q3 FY 19 : ₹ 142.3 Cr Q4 FY 19 : ₹ 136.7 Cr
Q4 FY 18 : ₹ 118.8 Cr Q4 FY 19 : ₹ 136.7 Cr

-n.

## Loan Losses \& Provision



## ASSET QUALITY AND PROVISION COVERAGE

| ₹. In Crores |  |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { As on } \\ & 31.03 .2018 \end{aligned}$ | As on 31.12.2018 | $\begin{aligned} & \hline \text { As on } \\ & 31.03 .2019 \end{aligned}$ |
| Own Book Portfolio | 1916.0 | 2157.6 | 2084.1 |
| GNPA | 4.6\% | 5.7\% | 5.4\% |
| NNPA | 3.0\% | 3.3\% | 3.1\% |
| Provision* | 30.9 | 53.0 | 51.2* |
| Coverage Ratio | 35.0\% | 43.1\% | 45.3\% |

* Includes additional provision of ₹ 14.1 Cr made during FY 19 and ₹ 4 crs in FY 18


## OTHER EXPENSES - SPLIT

|  | Q4 FY 19 | Q3 FY 19 | Q-o-Q | Q4 FY 18 | Y-0-Y | FY 19 | FY 18 | Y-0-Y |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Collection Charges: | 18.7 | 17.1 | 9.4\% | 12.3 | 52.0\% | 61.4 | 43.8 | 40.2\% |
| Collection Charges-MFL | 1.4 | 1.3 | 7.7\% | 1.3 | 7.7\% | 5.2 | 5.0 | 4.0\% |
| Collection Charges-MMM | 0.0 | 0.0 | 0.0\% | 0.0 | 0.0\% | 0.0 | 0.0 | 0.0\% |
| Collection Agency Payout | 16.1 | 14.7 | 8.8\% | 10.4 | 53.8\% | 52.0 | 37.2 | 39.8\% |
| ECS/ NACH/E-auction | 0.6 | 0.6 | 0.0\% | 0.5 | 20.0\% | 2.4 | 1.4 | 71.4\% |
| Tele calling | 0.1 | 0.1 | 0.0\% | 0.1 | 0.0\% | 0.5 | 0.1 | 400.0\% |
| Collection Agents | 0.5 | 0.4 | 66.6\% | 0.0 | 0.0\% | 1.3 | 0.0 | 0.0\% |
| Business Sourcing Incentive: | 5.9 | 7.6 | -22.4\% | 7.3 | -19.2\% | 28.5 | 29.4 | -3.1\% |
| Dealer Incentive | 4.0 | 5.7 | -29.8\% | 4.4 | -9.1\% | 20.0 | 18.9 | 5.8\% |
| Business Sourcing Incentive- MML | 0.0 | 0.0 | 0.0\% | 0.0 | 0.0\% | 0.00 | 0.0 | 0.0\% |
| Business Sourcing Incentive - MFL | 1.3 | 1.1 | 18.2\% | 2.0 | -35.0\% | 5.4 | 6.7 | -19.4\% |
| Business sourcing expense- Marketing | 0.7 | 0.8 | -12.5\% | 1.0 | -3.3\% | 3.1 | 3.8 | -18.4\% |
| Investigation and Professional Charges | 1.3 | 1.5 | -13.3\% | 1.0 | 30.0\% | 4.9 | 5.2 | -5.8\% |
| Fl Charges - Autoloan | 0.3 | 0.4 | -25.0\% | 0.2 | 50.0\% | 1.4 | 0.8 | 75.0\% |
| Professional Charges | 0.7 | 0.7 | 0.0\% | 0.6 | 16.7\% | 2.6 | 2.6 | 0.0\% |
| Legal Charges | 0.2 | 0.3 | -33.3\% | 0.2 | 0.0\% | 0.9 | 1.8 | -50.0\% |
| Rent | 1.0 | 1.1 | -9.1\% | 1.0 | 0.0\% | 4.1 | 3.9 | 5.1\% |
| Back Office Processing | 0.8 | 0.7 | 14.3\% | 0.6 | 33.3\% | 2.7 | 2.0 | 35.0\% |
| Other Expenses | 4.1 | 4.4 | -6.8\% | 2.2 | 86.4\% | 17.3 | 9.8 | 77.6\% |
|  | 31.7 | 32.4 | -2.2\% | 24.5 |  | 118.8 | 94.1 | 26.2\% |

Collection Cost as \% of Collection


Colln Cost *
■ Q1 FY 19 ■ Q2 FY 19 ■ Q FY 19 Q4 FY 19

Sourcing Cost as \% of Disbursement


Sourcing Cost
■ Q1 FY 19 ■ Q FY 19 ■ Q FY 19 Q Q FY 19

* Considering Incentive to Collection staff (Q1FY19:₹0.5 Cr, Q2 FY 19-₹0.6 Cr, Q3 FY 19: ₹0.8 Cr Q4FY19-₹ 0.9Cr ) but excluding collection staff salary


## MAIN FACTORS IMPACTING PROFITABILITY - DELINQUENCIES

| Particulars | For FY 18 | Q1 FY 19 | Q2 FY 19 | Q3 FY 19 Q4 FY 19 | FY 19 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Unrealized <br> Income <br> reversed | $\mathbf{1 . 7}$ | 1.5 | 1.6 | 1.0 | -0.7 | 3.4 |
| Loss on sale <br> + Provision <br> for diminution <br> in value of <br> repo. assets | $\mathbf{1 4 . 2}$ | 3.8 | 5.2 | 6.0 | 5.2 | 20.2 |
| NPA write off | $\mathbf{1 . 6}$ | 0 | 0 | 0 | 7.8 | 7.8 |
| NPA <br> Provision | $\mathbf{1 0 . 3}$ | 4.4 | 4.2 | 3.7 | -6.1 | 6.2 |
| Addl NPA <br> Provision | $\mathbf{4 . 0}$ | 3.5 | 3.8 | 2.4 | 4.4 | 14.1 |
| Total | 31.8 | 13.2 | 14.8 | 13.1 | 10.6 | 51.7 |
| Avg AUM |  |  |  |  |  |  |
| \% of Credit <br> cost on Avg <br> AUM <br> (annualized) | $\mathbf{1 4 7 9 . 6}$ | 1959.4 | 1982.0 | 2083.3 | 2147.2 | 2042.6 |


*Average AUM is excluding managed portfolio;
** Credit Cost Excl Additional Prov: FY 18 -1.9\%, Q1 FY 19 - 2.0\%, Q2 FY 19-2.2\%, Q3 FY 19-2.1\%, Q4 FY19-1.2\%,FY 19-1.8 \%

| BRANCH |  |  |  | DEALER |  |  |  | TOTAL |  |  |  | Overall Share |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY 18 |  | FY |  | FY |  | FY | 19 | FY |  | FY |  |  | FY 19 | FY18 |
| Count | Value | Count | Value | Count | Value | Count | Value | Count | Value | Count | Value | Growth \% |  |  |
| 51935 | 288.8 | 40744 | 233.3 | 213710 | 1143.0 | 183051 | 1070.0 | 265645 | 1431.8 | 223795 | 1303.2 | -9\% | 70\% | 81\% |
| 5488 | 24.3 | 5731 | 27.7 | 17373 | 81.2 | 23612 | 127.6 | 22861 | 105.5 | 29343 | 155.3 | 47\% | 8\% | 6\% |
| 2071 | 9.3 | 2267 | 11.3 | 33587 | 153.2 | 44417 | 228.0 | 35658 | 162.6 | 46684 | 239.3 | 47\% | 13\% | 9\% |
| 411 | 2.0 | 923 | 4.8 | 11973 | 56.5 | 28556 | 152.5 | 12384 | 58.4 | 29479 | 157.3 | 169\% | 9\% | 4\% |



## Share of Branch and Dealer of zone-wise disbursement

|  | BRANCH |  |  |  | DEALER |  |  |  | TOTAL |  |  |  |  | Overall Share |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4 FY'18 |  | Q4 FY'19 |  | Q4 FY '18 |  | Q4 FY ' 19 |  | Q4 FY '18 |  | Q4 FY ' 19 |  |  | Q4 FY'19 | Q4 FY'18 |
| Zone | Count | Value | Count | Value | Count | Value | Count | Value | Count | Value | Count | Value | rowth |  |  |
| South | 14331 | 80.1 | 9244 | 54.1 | 56053 | 305.1 | 41031 | 251.1 | 70384 | 385.2 | 50275 | 305.2 | -21\% | 69\% | 80\% |
| West | 1394 | 6.2 | 1085 | 5.6 | 5739 | 27.7 | 4638 | 26.7 | 7133 | 33.8 | 5723 | 32.2 | -5\% | 7\% | 7\% |
| North | 552 | 2.5 | 505 | 2.7 | 8943 | 41.6 | 9631 | 52.4 | 9495 | 44.2 | 10136 | 55.1 | 25\% | 12\% | 9\% |
| East | 132 | 0.6 | 371 | 2.0 | 3816 | 18.2 | 8841 | 49.4 | 3948 | 18.8 | 9212 | 51.5 | 173\% | 12\% | 4\% |
| Overall | 16409 | 89.5 | 11205 | 64.4 | 74551 | 392.6 | 64141 | 379.6 | 90960 | 482.0 | 75346 | 444.0 | -8\% | 100\% | 100\% |

## Share of Branch and Dealer of zone-wise disbursement



## COLLECTION PERFORMANCE MONITORING (HYP)

Bucket-wise Flow


Collection Performance


|  | Q4 FY 18 | Q1 FY 19 | Q2 FY 19 | Q3 FY 19 | Q4 FY 19 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Soft Bucket (1-90) | 353 | 378 | 405 | 441 | 471 |
| Hard Bucket $(>90)$ | 11 | 8 | 11 | 12 | 17 |
| Total | 364 | 386 | 416 | 453 | 488 |

Sales \& Collection Analvisis

## PORTFOLIO TREND - HYPOTHECATION LOANS

₹. In Crores

| MonthOwn <br> book <br> AUM | $30+$ | $90+$ | $30+\%$ | $90+\%$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| 01-Apr-18 | 1617.9 | 187.8 | 87.9 | $11.6 \%$ | $5.6 \%$ |
| 01-May-18 | 1686.9 | 203.6 | 97.9 | $12.1 \%$ | $5.8 \%$ |
| 01-Jun-18 | 1762.0 | 208.4 | 98.1 | $11.8 \%$ | $5.6 \%$ |
| 01-Jul-18 | 1616.8 | 219.4 | 101.9 | $13.6 \%$ | $6.3 \%$ |
| 01-Aug-18 | 1688.0 | 224.8 | 102.4 | $13.3 \%$ | $6.1 \%$ |
| 01-Sep-18 | 1770.1 | 256.5 | 119.4 | $14.5 \%$ | $6.7 \%$ |
| 01-Oct-18 | 1772.5 | 266.7 | 118.1 | $15.0 \%$ | $6.7 \%$ |
| 01-Nov-18 | 1858.7 | 267.6 | 119.2 | $14.4 \%$ | $6.4 \%$ |
| 01-Dec-18 | 1822.4 | 271.0 | 121.8 | $14.9 \%$ | $6.7 \%$ |
| 01-Jan-19 | 1870.6 | 272.0 | 122.8 | $14.5 \%$ | $6.6 \%$ |
| 01-Feb-19 | 1935.0 | 271.4 | 122.5 | $14.0 \%$ | $6.3 \%$ |
| 01-Mar-19 | 1976.2 | 274.8 | 124.9 | $13.9 \%$ | $6.3 \%$ |
| 01-Apr-19 | 1685.9 | 262.1 | 113.1 | $15.5 \%$ | $6.7 \%$ |



[^0]| Particulars | HP Nos | Principal | Provision | Unrealized |
| :---: | :---: | :---: | :---: | :---: |
| Balance as on 31.12.2018 | 67426 | 122.8 | 52.2 | 15.4 |
| Add: Slipped to NPA for the month of Jan 19 to Mar 19 | 8914 | 17.8 | 2.5 | 1.3 |
| Add: NPA recognised on sold-out portfolio bought back | 1423 | 1.5 | 0.1 | 0.1 |
| Add: Prov. Increased due to non payment of NPA |  |  | 3.7 | 1.0 |
| Add: Additional Prov. In the quarter |  |  | 4.4 |  |
| Sub total | 77763 | 142.1 | 62.9 | 17.8 |
| Less: Rolled back from NPA/adjustments between Jan 19 to Mar 19 | 8923 | 12.3 | 2.3 | 0.7 |
| Repossessed Asset sold during Jan 19 to Mar 19 | 1633 | 6.4 | 1.4 | 0.8 |
| Written Off during Jan 19 to Mar 19 | 3978 | 7.8 | 7.6 | 1.3 |
| Amount collected from NPA Accounts for Jan 19 to Mar 19 |  | 2.5 | 0.4 | 0.3 |
| Balance as on 31.03.2019 | 63229 | 113.1 | 51.2 | 14.7 |

## NPA MOVEMENT - HYP LOAN - ACROSS 9 QUARTERS

₹. In Crores

| Particulars | Q4' 17 | Q1 '18 | Q2 '18 | Q3 '18 | Q4 '18 | Q1 '19 | Q2 '19 | Q3'19 | Q4'19 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Opening Balance | 78.1 | 74.2 | 96.9 | 94.3 | 93.4 | 87.9 | 101.9 | 118.1 | 122.8 |
| Slippage due to NPA Policy change | - | 29.8 | - | - | - | - | - | - | - |
| Fresh slippages during the period | 13.9 | 16.1 | 15.4 | 14.2 | 12.7 | 24.3 | 30.7 | 26.7 | 17.8 |
| NPA recognised on soldout portfolio |  |  |  |  |  |  |  |  |  |
| bought back | - | - | - | 0.9 | - | 1.0 | - | 1.4 | 1.5 |
| Sub Total | 92.0 | 120.1 | 112.3 | 109.3 | 106.1 | 113.2 | 132.6 | 146.2 | 142.1 |
| Less: NPA Rolled Back/adjustments | 8.9 | 14.8 | 8.5 | 8.0 | 8.0 | 4.1 | 6.7 | 10.4 | 12.3 |
| Less: Repossessed assets sold | 4.8 | 3.6 | 6.7 | 4.9 | 5.9 | 5.3 | 5.4 | 10.3 | 6.4 |
| Less: Write off | 1.7 | - | - | - | 1.6 | - | - | - | 7.8 |
| Less: Amount collected but not rolled back |  |  |  |  |  |  |  |  |  |
| Out of NPA | 2.4 | 4.8 | 2.8 | 2.9 | 2.7 | 1.9 | 2.4 | 2.7 | $\mathbf{2 . 5}$ |
| Closing Balance | $\mathbf{7 4 . 2}$ | $\mathbf{9 6 . 9}$ | $\mathbf{9 4 . 3}$ | $\mathbf{9 3 . 4}$ | $\mathbf{8 7 . 9}$ | $\mathbf{1 0 1 . 9}$ | $\mathbf{1 1 8 . 1}$ | $\mathbf{1 2 2 . 8}$ | $\mathbf{1 1 3 . 1}$ |
| Provision Coverage Ratio | $\mathbf{2 2 . 4}$ | $\mathbf{2 3 . 0}$ | $\mathbf{2 5 . 6}$ | $\mathbf{2 8 . 6}$ | $\mathbf{3 5 . 2}$ | $\mathbf{3 8 . 2}$ | $\mathbf{3 9 . 7}$ | $\mathbf{4 3 . 2}$ | $\mathbf{4 5 . 3}$ |

## HYP PORTFOLIO SPLIT AS ON MARCH 31 ${ }^{\text {ST }} 2019$



| PTC transactions |  |
| :--- | ---: |
| DCB (Pratab) | 26.7 |
| IDFC \& HLF (Rancisis ) | 80.4 |
| DCB (Carolina) | 71.4 |
| Kotak Mahindra (Glen) | 196.4 |
| HDFC Mutual Funds (Travis) | 54.0 |
| ICICI (Minerva) | 34.1 |
| DCB \& Northern Arc(PTU) | $\mathbf{5 2 0 . 4}$ |
| Direct Assignments | 2.1 |
| SBM( Toucan) | 12.6 |
| CSB(Ellaria) | 5.6 |
| Andhra DA 1 | 6.9 |
| Andhra DA 2 | 13.9 |
| LVB(Dnieper) | 13.0 |
| LVB (Dnyapro) | 49.3 |
| LVB (Cassuis) | 33.0 |
| CSB(Marin) | $\mathbf{1 3 6 . 4}$ |
| Off Book | 656.8 |
| Own Book | 1686.0 |
| Total | $\mathbf{2 3 4 2 . 9}$ |


*Includes securitized portfolio


## SOURCES OF BORROWING

## ₹ 505 Cr

Additional bank sanctions during the year

Total sanctions as on 31 Mar 2019 amounting to ₹2005 Cr. with 3 new banking \&1 NBFC relationships

Bank funding - 64\% of total borrowing as on 31 Mar 2019

## ₹912.4 Cr

Securitization/ DA done in FY 2018-19 (net of MRR)

[^1]
## ₹ 366 Cr

Raised in Q4 FY19 through 4 main investors

- From HDFC mutual fund,ICICI Bank,Kotak Mahindra Bank and DCB


Collections of Sub-debt and Public Deposit

- Public Deposits collected ₹29.7 Cr., of which ₹ 15.5 Cr . Is renewal
- Raised Sub-Debt of ₹0.7 Cr.


## 10.1\%

Cost of borrowing for Q4 FY 2018-19

Quarter on Quarter increase in cost of borrowing - Overall cost of borrowing for FY 2018-19-9.60\%

| Performance Analysis | Sales \& Collection Analysis | Asset Analysis | Liability Analysis | Analysis 5 Quarters | Management Discussion \& Analysis | muthoot |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## SHAREHOLDING PATTERN

31 Mar 2017


Shares outstanding: 1.24 Crores

31 Mar 2018


Shares outstanding: 1.64 Crores

31 Mar 2019


Shares outstanding: 1.64 Crores


## CAPITALIZATION

Movement of Market Price per Share (MPS) vs.
Book Value per Share (BPS)
1000


$$
- \text { MPS }- \text { BPS }
$$

The Company's market capitalization has shown significant growth during the year
₹ 1488.52 Cr
1600

1400



## BORROWING PROFILE - by Investor Profile

₹. In Crores

| Particulars | Q4 FY'18 |  | Q3 FY'19 |  | Q4 FY '19 |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Amount | Cost | Amount | Cost | Amount | Cost |
| Banks | 1447.4 | $9.3 \%$ | 1825.2 | $9.7 \%$ | 1809.4 | $10.0 \%$ |
| NBFCs | 53.7 | $11.3 \%$ | 118.5 | $10.7 \%$ | 106.8 | $10.7 \%$ |
| Mutual Funds | 145.2 | $8.6 \%$ | - | $8.7 \%$ | 196.5 | $11.1 \%$ |
| Others | 120.2 | $9.4 \%$ | 97.9 | $9.1 \%$ | 102.1 | $10.0 \%$ |
| Total | 1766.5 | $9.30 \%$ | 2041.6 | $9.70 \%$ | 2214.8 | $10.1 \%$ |



## HIGHLIGHTS - SECURITISATION / DIRECT ASSIGNMENT TRANSACTION

## Augmented Growth

- Done 13 Securitization / 8 Direct Assignment transactions totaling to ₹ 1627 crores (net of MRR) to date
- Helped substantially grow the AUM
- Out of 13 securitization, 6 transactions closed as of March 2019
- Major investors for PTCs during quarter are Kotak Mahindra Bank, HDFC-MF and ICICI Bank.
- On one of the pools got AA+CRISIL rating


## Lower Costs

- In spite of adverse market conditions last transaction done at $10.75 \%$; overall cost of all transactions 9.33\% for FY 19


## Risks passed on

- Apart from the Credit Enhancements to be given, the risks are passed on to the Investor
- Reduced Standard asset provisioning by ₹ 1.46 Cr for Q4 FY 2019; improved profitability


## Capital saving:

An off balance sheet transaction, helps in the CRAR by $3.4 \%$ as on $31^{\text {st }}$ March 2019 without reducing the net income that was generated earlier

## 2

3

## 4



## Improved profitability

- Company continues to earn income/interest spread on the securitized portfolio
- Improves the overall ROA
- During the quarter ROA increased by $0.63 \%$ due to securitization and direct assignment transaction.


## SPREAD ANALYSIS

| Analysis on Avg loan book size | Mar-18 |  | Jun-18 |  | Sep-18 |  | Dec-18 |  | Mar-19 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% | Amount | \% | Amount | \% | Amou | unt \% | Amount | \% |
| Avg Loan Book Size * | 1743.6 |  | 1959.4 |  | 1982.0 |  | 2083.3 |  | 2147.2 |  |
| Revenue from operations** | 118.3 | 27.1\% | 123.7 | 25.3\% | 131.5 | 26.5\% | 141.9 | 27.2\% | 136.1 | 25.4\% |
| Direct exp. | 40.0 | 9.2\% | 44.7 | 9.1\% | 46.6 | 9.4\% | 49.6 | 9.5\% | 51.4 | 9.6\% |
| Gross Spread | 78.3 | 18.0\% | 79.0 | 16.1\% | 84.9 | 17.1\% | 92.3 | 17.7\% | 84.8 | 15.8\% |
| Personnel Expenses | 18.1 | 4.2\% | 17.7 | 3.6\% | 19.0 | 3.8\% | 20.1 | 3.9\% | 21.0 | 3.9\% |
| OPEX (incl. depreciation) | 17.2 | 3.9\% | 18.2 | 3.7\% | 21.5 | 4.3\% | 24.2 | 4.7\% | 25.3 | 4.7\% |
| Total Expenses | 35.3 | 8.1\% | 35.9 | 7.3\% | 40.5 | 8.2\% | 44.3 | 8.5\% | 46.3 | 8.6\% |
| Pre Provision Profits | 43.0 | 9.9\% | 43.1 | 8.8\% | 44.4 | 9.0\% | 48.0 | 9.2\% | 38.4 | 7.2\% |
| Loan Loss and provisions*** | 10.6 | 2.4\% | 11.8 | 2.4\% | 13.8 | 2.8\% | 12.4 | 2.4\% | 10.8 | 2.0\% |
| Net Spread | 32.4 | 7.4\% | 31.2 | 6.4\% | 30.6 | 6.2\% | 35.6 | 6.8\% | 27.6 | 5.1\% |

*Excluding managed portfolio;
${ }^{* *}$ Income excluding income from SLR investments
*** Inclusive of additional provision ₹ $3.5 \mathrm{Cr}(\mathrm{Q} 1 \mathrm{FY} 19)$ ₹ $3.8 \mathrm{Cr}(\mathrm{Q} 2 \mathrm{FY}$ 19) ₹ $2.4 \mathrm{Cr}(\mathrm{Q} 3 \mathrm{FY} 19)$ \& ₹ 4.4 Cr made during the quarter.

## ANALYSIS OF COST \& YIELD

| SI.No. | Description of Loan | EFFECTIVE RATE |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q3 FY '18 Q4 FY '18 Q1 FY '19 Q2 FY '19 Q3 FY'19 Q4 FY '19 |  |  |  |  |  |
| 1 | Hypothecation | 24.8\% | 26.0\% | 24.3\% | 24.0\% | 25.0\% | 23.9\% |
| 2 | Loan Buyout | 15.8\% | 16.0\% | 16.0\% | 15.7\% | 14.5\% | 14.3\% |
| 3 | Term Loan | 14.6\% | 14.4\% | 14.4\% | 14.6\% | 14.0\% | 15.5\% |
| 4 | DPN Loans | 19.0\% | 21.5\% | 18.0\% | 18.5\% | 18.3\% | 19.3\% |
| 5 | SLR Deposit | 9.0\% | 8.8\% | 8.0\% | 8.3\% | 7.3\% | 6.4\% |
| 6 | SLR Investment (Govt Sec) | 7.9\% | 8.0\% | 8.0\% | 8.0\% | 7.9\% | 7.9\% |
| 7 | Collateral Deposits | 0.0\% | 0.0\% | 7.0\% | 7.4\% | 7.7\% | 7.9\% |
| 8 | ICD | 0.0\% | 0.0\% | 16.0\% | 16.0\% | 16.0\% | - |
|  | Yield | 23.5\% | 24.7\% | 23.0\% | 22.6\% | 23.6\% | 22.8\% |
| 1 | Bank Loan | 9.6\% | 9.3\% | 9.3\% | 9.4\% | 9.8\% | 10.2\% |
| 2 | Sub Debt | 11.7\% | 11.7\% | 11.6\% | 11.5\% | 11.4\% | 11.9\% |
| 3 | Public Deposit | 9.0\% | 8.7\% | 8.5\% | 8.4\% | 8.2\% | 8.6\% |
| 4 | Commercial Paper | 8.7\% | 8.6\% | 8.7\% | 8.7\% | 8.7\% |  |
| 5 | Securitization/Direct Assignment | 9.8\% | 9.6\% | 9.4\% | 9.2\% | 9.5\% | 9.7\% |
| 6 | Others | 11.6\% | 10.7\% | 10.9\% | 11.0\% | 11.0\% | 13.4\% |
|  | Cost | 9.6\% | 9.3\% | 9.3\% | 9.4\% | 9.7\% | 10.1\% |
|  | Interest Spread | 13.9\% | 15.4\% | 13.6\% | 13.2\% | 13.9\% | 12.7\% |



EXPENSE AS A \% OF REVENUE - Q-o-Q



Average IRR and Processing fee on disbursement

| 25.6\% | 25.7\% | 25.7\% | 25.6\% | 26.6\% |
| :---: | :---: | :---: | :---: | :---: |
| 5.2\% | 5.3\% | 5.0\% | 4.8\% | 4.9\% |
| 20.4\% | 20.4\% | 20.7\% | 20.8\% | 21.6\% |
| Q4 18 | Q1 19 | Q2 19 | Q3 19 | Q4 19 |



## Diversity in Funding

In FY 19 got fresh sanctions of ₹ 1447.8 crs (₹ 1326.7 crs in FY 18) from various sources

- Increasing confidence that the lenders / investors have in the Company is seen; did the largest securitization transaction 2 W segment, Investor being HDFC AMC
- In the current year got new lenders in form of SFBs, NBFC and for securitization 4 new Banks and 1 MF. Going forward these would lead to additional funding for the Company.
- The FY borrowing was a mix of ₹ 505 crs from Bank sanctions, ₹ 912.4 crs from Securitization/Direct assignment, ₹ 29.7 crores from retail \& corporate subordinated debts and ₹ 0.7 crores from Public Deposits etc.
- In view of adverse market conditions, interest costs of the Company for Q4 FY19 was at $10.1 \%$. Company is expecting another $20-30 \mathrm{bps}$ increase and then expect stability in cost.
- 4 PTC transactions valuing ₹ 366 crs (net of MRR) done during Q4 FY19, one DA sanction for Rs 75 crs received - total ₹ 912 crs for FY 19; 21 transactions so far, 6 closed. Total amount collected ₹ 1627 crs .
- Helped substantially in ploughing funds back into the business and growing the loan book; Many more transactions are expected to happen in the future as well. Helps check overall pricing and getting funds when other means dry up.
- Penetration in present states in South and West and in the new and existing areas in North and East helped growth and hope is for better and improved performance in FY20.
- New Products, new geographies and digitization seen as the way forward for the next few years. Budget for the next year in line with the same and much more

Disbursement \& Collection

- After a robust Q1, growth slowed, starting with the Kerala floods in the festive season and then due to various news flows on NBFC segment \& the Apex Court verdict on 5 year 3rd party insurance for 2W buyers ; impacting sales \& financing; leading to an overall $8 \%$ growth.
- Industry saw a growth of $5 \%$, Company's growth was due to geographical expansion and disb. thru the Muthoot Fincorp branches. Q4 Non-South disb. share was 31\%; for FY 19, Non-South Disb. was 30\% of total Disb. South concentration reducing. Geographical derisking working well.
- Overall collections have been growing and was at ₹ 488 Cr in Q4FY19 v/s ₹ 453 Cr in Q3 FY 19 (FY 19- Rs 1743 crs, FY 18-Rs 1241 crs)
- Company following 3M norm current Previous Year and has been able to keep NPA under check inspite of huge increase post Kerala floods
- Emphasis on reducing NPA going forward, focusing on lower buckets and ensuring less flow to harder buckets ; Adopted new methods to control NPA figures; albeit at higher costs.
- Year end NPA excluding off-book was at ₹ $113 \mathrm{crs}(5.4 \%) \mathrm{v} / \mathrm{s} ₹ 88 \mathrm{crs}(4.59 \%)$ at the beginning of the year; PCR was @ 45\% IN FY19 v/s $35 \%$, in FY 18; Overall NPA at Rs 116 crs (4.2\%) v/s Rs 90 crs (4.0\%)
- Strong action on arbitration/ legal front; though currently arbitration has been reduced and emphasis on direct collection
- Files given to legal firms - 30737 and Awards passed - 14317 and cases settled - 7889
- ₹ 47.48 crs collected directly from about 15799 nos. of customers and through repossession and sale of their vehicles; major step to push customers for settlement.

| $\begin{array}{c}\text { Performance } \\ \text { Analysis }\end{array}$ |
| :---: |
| $\begin{array}{c}\text { Staff attrition \& } \\ \text { Cost Control }\end{array}$ |


| Repayment |
| :---: |
| Mode |

## Overall

 Profitability


Way Forward

- Monthly staff attrition was higher at $3.5 \%$ in Q4 FY' $19 \mathrm{v} / \mathrm{s} 3.3 \%$ in Q3 FY 19 - The concept of Marketing agents is also working well. In North \& East Outsourced FTEs as a concept working very well.
- Dealer incentives have been rising steadily while lower @ $1.31 \%$ for Q4 FY19; Collections costs are constantly rising with a aim to ensure that NPAs do not rise. Was at $4.0 \%$ in Q4 FY19 V/S $3.6 \%$ in Q4 FY 18.
- Post demonetization $100 \%$ repayment for new customers through NACH and significant collections through NACH - Helps cut delinquencies. Q4 FY 19 collections were about $47.5 \%$ of the total collections, through NACH - Helps cut delinquencies. Q4 FY 19 collections were about $47.5 \%$ of the total collections,
rising M-O-M. - NACH based repayment customers are at $95 \% \mathrm{v} / \mathrm{s} 26 \%$ at end of Mar'17 quarter. The unlinked mandates which was an area of concern is fast getting eased and linking has become faster.
- FY 19 PAT of ₹ 82.42 crores actual $\mathrm{v} / \mathrm{s} ₹ 76.9$ crores budgeted; but for the various calamities both manmade and of the nature, the performance would have been even better.
- Lower than budgeted NPA figures ; lower Finance and employee costs. Other expenses were higher on account of account of significantly higher collection costs, all led to higher than budgeted profitability.
- In FY 19, the Company benefited from Geographical de-risking \& grew its non-south market, helped survive the Kerala floods; with slowdown in the 2 W segment, the emphasis is on growing new product lines like Used 4 W and Consumer Durables.
- Are bullish of the future and hopeful that the troubled phase of FY 19 is behind us \& future will be better. Starting the year with substantial funds and undrawn limits will help achieve the committed growth and work towards achieving Rs 3,500 crs growth that was planned at the time of QIP in Nov 17. FY -
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## THANK YOU


[^0]:    On an overall ownbook of ₹ $2342.9 \mathrm{Cr}, 30+$ is $11.87 \%$ \& $90+$ is $4.9 \%$

[^1]:    - Mobilized ₹1626.7 Cr to date through 21 transactions
    - ₹656.8 Cr outstanding as on 31 Mar 2019.

