# | ruthoot <br> CAPITAL 

Board Presentation dated 17 ${ }^{\text {th }}$ April 2018 Quarter/ Year ended 31st March 2018


Additional borrowings ₹1326.7 Cr.


Own book GNPA - ₹87.9 Cr. NNPA - ₹57.0 Cr.

No of states currently operating - 16

## SNAPSHOT

Year ended 31 Mar 2018

## AUM - ₹ 2238 Cr Disbursement ₹ 1969.6 Cr



New Customers 336,609

Quarterly Trend

| Financial Statement Metrics | Q3 FY 18 | Q4 FY 18 | Q-0-Q | Q4 FY 17 | Y-0-Y |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Disbursement: |  |  |  |  |  |
| Hyp Loans | 485.8 | 482.1 | -0.8\% | 358.1 | 34.6\% |
| Other Loans | 40.2 | 112.6 | 180.0\% | 65.0 | 73.2\% |
| Total Disbursements | 526.0 | 594.7 | 13.1\% | 423.1 | 40.6\% |
| AUM at the end of the period* | 1703.6 | 1916.0 | 12.5\% | 1203.7 | 59.2\% |
| Average AUM ** | 1579.7 | 1743.6 | 10.4\% | 1133.0 | 53.9\% |
| Total Interest and Fee Income | 105.2 | 118.8 | 12.9\% | 79.8 | 48.8\% |
| Finance Expenses | 32.1 | 32.4 | 0.9\% | 25.8 | 25.5\% |
| Net Interest Income(NII) | 73.0 | 86.4 | 18.4\% | 54.0 | 60.0\% |
| Operating Expenses | 41.7 | 42.9 | 2.8\% | 31.8 | 34.9\% |
| Loan Losses \& Provisions | 7.1 | ***10.6 | 49.2\% | 5.3 | 100.0\% |
| Profit Before Tax | 24.3 | 32.9 | 35.4\% | 16.9 | 94.6\% |
| Profit After Tax | 15.7 | 21.5 | 36.9\% | 11.1 | 93.7\% |


|  | Q3 FY18 | Q4 FY18 | Q4 FY17 |
| :--- | ---: | ---: | ---: | ---: |
| Total Opex to NII | $57.1 \%$ | $49.7 \%$ | $58.8 \%$ |
| Loan Loss Prov. To Avg AUM | $1.8 \%$ | $* * * * 2.4 \%$ | $1.9 \%$ |
| Return on Avg. AUM | $4.0 \%$ | $4.9 \%$ | $3.9 \%$ |
| Earnings per Share | 10.4 | 13.1 | (Restated)8.1 |

* Total AUM including managed portfolio of ₹ $\mathbf{3 2 2 . 0}$ crores - ₹ 2238.0 crs ( Q-o-Q-13 \% up) (Y-o-Y-56\% up)
** Avg AUM including managed Portfolio for Qtr is ₹ 2047.4 crores ( $\mathrm{Q}-\mathrm{o}-\mathrm{Q}-9.8 \% \mathrm{up}$ ) (Y-o-Y 50\% up). For the Year 1749.6 (Y-o-Y - 38.5\%)
*** includes additional provision made ₹ 4.0 crores which resulted in increased PCR of 35\% against 29\% in Q3 FY 18
**** Loan loss prov to avg AUM excluding addtnl Prov is $1.5 \%$ for Q4 FY 18 and $1.9 \%$ for full year

Yearly Trend ₹. In Crores

| FY 17 | FY 18 | Y-o-Y |
| ---: | ---: | ---: |
|  |  |  |
| 1135.0 | 1758.3 | $54.9 \%$ |
| 162.8 | 211.3 | $29.8 \%$ |
| 1297.8 | 1969.6 | $51.8 \%$ |
| 1203.7 | 1916.0 | $59.2 \%$ |
| 1046.0 | 1479.6 | $41.5 \%$ |
| 284.2 | 398.1 | $40.1 \%$ |
| 103.9 | 122.8 | $18.2 \%$ |
| 180.3 | 275.3 | $52.7 \%$ |
| 111.9 | 159.2 | $42.3 \%$ |
| 22.1 | $* * 33.6$ | $52.0 \%$ |
| 46.2 | 82.5 | $78.5 \%$ |
| 30.1 | 53.7 | $78.4 \%$ |


| FY17 | FY18 |
| ---: | ---: |
| $62.1 \%$ | $57.9 \%$ |
| $2.1 \%$ | $* * * 2.3 \%$ |
| $2.9 \%$ | $3.6 \%$ |
| (Restated)21.9 | 36.4 |

## STATEMENT OF SOURCES AND APPLICATION OF FUNDS

₹. In Crores

| Sources | As At |  |  | Applications | As At |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 31-Mar-17 | 31-Dec-17 | 31-Mar-18 |  | 31-Mar-17 | 31-Dec-17 | 31-Mar-18 |
| Share Capital | 12.5 | 16.4 | 16.4 | Fixed assets | 2.6 | 2.7 | 2.5 |
| Reserves \& Surplus | 165.5 | 356.0 | 377.5 | Investments* | 28.2 | 31.0 | 31.5 |
| Bank Borrowings | 814.8 | 1066.5 | 1149.1 | Deferred Tax Assets | 6.6 | 9.9 | 11.3 |
| Debentures | 1.2 | 0.3 |  | Other Long term Loans \& adv. | 0.3 | 0.4 | 1.1 |
| Sub Debt | 49.7 | 60.0 | 60.5 | Hypothecation Loan | 1005.5 | 1488.0 | 1617.8 |
| Public Deposit | 108.8 | 90.2 | 82.3 | Loan Buyout | 6.7 | 0.6 | 0.6 |
| Commercial Paper |  | 46.0 | 145.2 | Term Loans | 167.8 | 184.2 | 252.6 |
| Loan from Directors | 13.6 | 4.8 | 5.8 | Other Loans | 8.2 | 3.5 | 14.3 |
| Inter corporate loan | 1.5 | 1.5 |  | Interest Accrued on Loans | 15.5 | 27.3 | 30.7 |
| Interest. Accrued on Loans | 11.1 | 14.9 | 14.3 |  |  |  |  |
| Total Borrowings | 1000.8 | 1284.2 | 1458.8 | Total Loans | 1203.7 | 1703.7 | 1916.0 |
| Securitization Dues Payable | 31.5 | 36.6 | 44.2 | Cash and Cash Equivalents | 1.0 | 1.7 | 3.2 |
| Trade Payable | 9.8 | 19.7 | 15.6 | Short Term Loans and Adv. | 2.9 | 5.7 | 2.9 |
| Other Liabilities | 35.4 | 34.1 | 21.5 | Other Assets | 32.9 | 25.5 | 9.3 |
| Provisions | 22.8 | 33.6 | 43.8 |  |  |  |  |
| Total | 1278.2 | 1780.6 | 1977.8 | Total | 1278.2 | 1780.6 | 1977.8 |

* Includes Cash Collateral Deposit of ₹ 8.84 Crores, SLR Deposit-₹ 4.81 Crores SLR Investments- ₹ 14.3 Crores \& Others - ₹ 3.6 Crores as on 31.03.18

Performance Analysis

Disbursement


## Borrowing Cost

Q3 FY 18 : 9.6\% Q4 FY 18 : 9.3\%

Q4 FY 17: 10.5\%
Q4 FY 18 : 9.3 \%


## NPA

Q3 FY 18 : ₹ 93.4 Cr Q4 FY 18 : ₹ 87.9 Cr

Q4 FY 17 : ₹ 74.2 Cr Q4 FY 18 : ₹ 87.9 Cr
! FY 17 :₹ 74.2 Cr ! FY 18 : ₹ 87.9 Cr

## Gross AUM



## Opex to NII

Q3 FY 18 : $57.1 \%$


13\% Q4 FY 18 : 49.7 \%

Q4 FY 17 : $58.8 \%$ Q4 FY 18 : 49.7 \%


PAT


Revenue
Q3 FY 18 : ₹ 105.2 Cr Q4 FY 18 : ₹ 118.8 Cr

Q4 FY 17 : ₹ 79.8 Cr Q4 FY 18 : ₹ 118.8 Cr

- $13 \%$
- $49 \%$


Loan Losses \& Provision Q3 FY 18 : ₹ 7.1 Cr Q4 FY 18 : ₹ 10.6 Cr Q4 FY 17 : ₹ 5.3 Cr Q4 FY 18 : ₹ 10.6 Cr


ROA


## ASSET QUALITY AND PROVISION COVERAGE

| ₹. In Crores |  |  |  |
| :---: | :---: | :---: | :---: |
|  | As on 31.03.2017 | As on 31.12.2017 | As on 31.03.2018 |
| Own Book Portfolio | 1203.7 | 1703.6 | 1916.0 |
| GNPA | 6.2\% | *5.5\% | *4.6\% |
| NNPA | 4.8\% | 4.0\% | 3.0\% |
| Provision | 16.6 | 26.7 | 30.9** |
| Coverage Ratio | 22.4\% | 28.6\% | 35.1\% |

* Based on 3M Norm. Company was following 4M norm in in FY 2016-17.
** Includes additional provision of ₹ 4 crores

40\%
35\%
30\%
25\%
20\%
15\%
$10 \%$
5\%
0\%
(6 month) (6 month) (5 month) (4 month) (3 month)

OTHER EXPENSES - SPLIT
₹. In Crores

|  | Q3 FY 18 | Q4 FY 18 | Q-o-Q | Q4 FY 17 | Y-o-Y | FY 17 | FY 18 | Y-o-Y |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Collection Charges: | 11.2 | 12.3 | $9.4 \%$ | 7.8 | $56.8 \%$ | 20.6 | 43.8 | $112.3 \%$ |
| Collection Charges-MFL | 1.3 | 1.3 | $0.0 \%$ | 1.4 | $-7.1 \%$ | 5.0 | 5.0 | $0.8 \%$ |
| Collection Charges-MMM | 0.0 | 0.0 | $0.0 \%$ | 0.0 | $0 \%$ |  |  |  |
| Collection Agency Payout | 9.4 | 10.4 | $10.6 \%$ | 6.4 | $62.5 \%$ | 15.4 | 37.2 | $140.7 \%$ |
| ECS/ NACH/E-auction | 0.5 | 0.5 | $0.0 \%$ | 0.1 | $600.0 \%$ | 0.2 | 1.4 | $603.2 \%$ |
| Tele calling |  | 0.1 | $100.0 \%$ | 0.0 | $100.0 \%$ |  | 0.1 | $100.0 \%$ |
| Collection Agents |  | 0.0 | $100.0 \%$ | 0.0 | $100.0 \%$ |  | 0.0 | $100.0 \%$ |
|  |  |  |  |  |  |  |  |  |
| Business Sourcing Incentive: | 8.1 | 7.3 | $-9.8 \%$ | 6.0 | $24.5 \%$ | 19.8 | 29.4 | $48.3 \%$ |
| Dealer Incentive | 5.0 | 4.6 | $-8.0 \%$ | 3.9 | $17.9 \%$ | 13.3 | 18.9 | $41.5 \%$ |
| Business Sourcing Incentive- MML | 0.0 | 0.0 | $0.0 \%$ | 0.0 | $0.0 \%$ |  | 0.0 |  |
| Business Sourcing Incentive - MFL | 2.0 | 1.8 | $-10.0 \%$ | 1.4 | $28.5 \%$ | 4.4 | 6.7 | $50.6 \%$ |
| Business sourcing expense- Marketing | 1.1 | 0.9 | $-18.2 \%$ | 0.7 | $28.5 \%$ | 2.0 | 3.8 | $87.5 \%$ |

Collection Cost as \% of Collection


Colln Cost *
■ Q1 FY 18 ■ Q FY 18 ■ Q3 FY 18 Q4 FY 18
Investigation and Professional

| Charges | 1.4 | $\mathbf{1 . 0}$ | $\mathbf{- 2 9 . 7 \%}$ | $\mathbf{1 . 1}$ | $\mathbf{- 9 . 1 \%}$ | 5.2 | 5.2 | $0.1 \%$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FI Charges - Autoloan | 0.2 | 0.2 | $0.0 \%$ | 0.2 | $0.0 \%$ | 1.2 | 0.8 | $-33.5 \%$ |
| Professional Charges | 0.7 | 0.6 | $-14.3 \%$ | 0.4 | $50.0 \%$ | 1.9 | 2.6 | $36.9 \%$ |
| Legal Charges | 0.5 | 0.2 | $-60.0 \%$ | 0.5 | $-60.0 \%$ | 2.1 | 1.8 | $-13.2 \%$ |
| Rent |  |  |  |  |  |  |  |  |
| Back Office Processing | 1.0 | 1.0 | $0.0 \%$ | 0.9 | $11.1 \%$ | 3.6 | 3.9 | $8.4 \%$ |
| Other Expenses | 0.6 | 0.6 | $0.0 \%$ | 0.4 | $50.0 \%$ | 1.0 | 2.0 | $103.6 \%$ |
|  | 3.3 | 2.3 | $-30.3 \%$ | 1.3 | $\mathbf{7 6 . 9} \%$ | 7.6 | 9.8 | $28.7 \%$ |



Sourcing Cost
■ Q1 FY 18 ■ Q2 FY 18 ■ Q FY 18 ■ Q FY 18

Performance Analysis

# Management 

Discussion \&

## MAIN FACTORS IMPACTING PROFITABILITY - DELINQUENCIES

₹. In Crores

| Particulars | For FY 16 | For FY 17 | Q1 FY 18 | Q2 FY 18 | Q3 FY 18 | Q4 FY 18 | For FY 18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Unrealized Income reversed | 3.1 | 2.3 | 2.0 | 0.1 | 0.0 | -0.4 | 1.7 |
| Loss on sale + Provision for diminution in value of repo. assets | 9.1 | 11.9 | 2.6 | 4.4 | 3.4 | 3.8 | 14.2 |
| NPA write off | 3.0 | 1.8 | 0 | 0 | 0 | 1.6 | 1.6 |
| NPA Provision | 4.0 | 7.6 | 5.6 | 1.9 | 2.6 | 0.2 | 10.3 |
| Addtnl NPA Provision |  |  |  |  |  | 4.0 | 4.0 |
| Total | 19.2 | 23.6 | 10.2 | 6.4 | 5.9 | 9.3 | 31.8 |
| Avg AUM | 882.3 | *1046.0 | *1272.7 | *1360.2 | *1579.7 | *1743.6 | *1479.6 |
| \% of Credit cost on Avg AUM (annualized) | 2.2\% | 2.2\% | 3.2\% | 1.9\% | 1.5\% | 2.1\% | **2.1\% |



## (annualized)

*Average AUM is excluding managed portfolio
** Excluding additional Provision- Credit Cost is $1.9 \%$

## ZONEWISE DISBURSEMENT (HYP LOANS) - Q- o-Q

₹. In Crores

| Zone | $\text { BRANCH }-37 \%$ |  |  |  | $\text { DEALER } 34 \%$ |  |  |  | TOTAL $-35 \%$ |  |  |  | Growth\% | Overall Share |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4 FY '17 |  | Q4 FY'18 |  | Q4 FY '17 |  | Q4 FY' 18 |  | Q4 FY '17 |  | Q4 FY' 18 |  |  |  |
|  | Count | Value | Count | Value | Count | Value | Count | Value | Count | Value | Count | Value |  |  |
| South | 10655 | 59.0 | 14331 | 80.1 | 48598 | 246.8 | 56053 | 305.1 | 59253 | 305.8 | 70384 | 385.2 | 26\% | 80\% |
| West | 993 | 4.3 | 1394 | 6.2 | 3162 | 13.9 | 5739 | 27.7 | 4155 | 18.2 | 7133 | 33.8 | 86\% | 7\% |
| North | 326 | 1.5 | 552 | 2.5 | 5559 | 23.9 | 8943 | 41.6 | 5885 | 25.4 | 9495 | 44.2 | 74\% | 9\% |
| East | 62 | 0.3 | 132 | 0.6 | 1817 | 8.4 | 3816 | 18.2 | 1879 | 8.7 | 3948 | 18.8 | 116\% | 4\% |
| Overall | 12036 | 65.1 | 16409 | 89.5 | 59136 | 293.0 | 74551 | 392.6 | 71172 | 358.1 | 90960 | 482.0 | 35\% | 100\% |

## Share of Branch and Dealer of zone-wise disbursement



- Branch
- Dealer


## ZONEWISE DISBURSEMENT (HYP LOANS) - Y- o-Y

₹. In Crores

| Zone | BRANCH |  |  |  | DEALER |  |  | - 55\% | TOTAL 55\% |  |  |  | $\begin{gathered} \text { Growth } \\ \% \\ \hline \end{gathered}$ | Overall Share \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY 17 |  | FY 18 |  | FY 17 |  | FY 18 |  | FY 17 |  | FY 18 |  |  |  |
|  | Count | Value | Count | Value | Count | Value | Count | Value | Count | Value | Count | Value |  |  |
| South | 35419 | 183.7 | 51935 | 288.8 | 162941 | 803.8 | 213710 | 1143.0 | 198360 | 987.5 | 265645 | 1431.8 | 45\% | 81\% |
| West | 4722 | 20.2 | 5488 | 24.4 | 10582 | 45.9 | 17368 | 81.2 | 15304 | 66.1 | 22856 | 105.5 | 60\% | 6\% |
| North | 816 | 3.6 | 2071 | 9.3 | 13597 | 57.6 | 33587 | 153.2 | 14413 | 61.2 | 35658 | 162.6 | 166\% | 9\% |
| East | 132 | 0.7 | 411 | 1.9 | 4315 | 19.6 | 11973 | 56.5 | 4447 | 20.2 | 12384 | 58.4 | 189\% | 3\% |
| Overall | 41089 | 208.2 | 59905 | 324.5 | 191435 | 926.9 | 276638 | 1433.9 | 232524 | 1135.0 | 336543 | 1758.3 | 55\% | 100\% |

Share of Branch and Dealer of zone-wise disbursement


## COLLECTION PERFORMANCE MONITORING (HYP)



Collection Performance

₹. In Crores

|  | Q4 FY 17 | Q1 FY 18 | Q2 FY 18 | Q3 FY 18 | Q4 FY 18 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Soft Bucket (1-90) | 238 | 245.2 | 278.6 | 310.2 | 353.1 |
| Hard Bucket $(>90)$ | 20.3 | 13.9 | 17.5 | 11.7 | 11.2 |
| Total | 258.3 | 259.1 | 296.1 | 321.9 | 364.3 |

Performance Analysis
Management

## PORTFOLIO TREND - HYPOTHECATION LOANS

₹. In Crores

| Month | Own <br> book <br> AUM | $30+$ | $90+$ | $30+\%$ | $90+\%$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
|  |  |  |  |  |  |
| 01-Apr-17 | 1005.5 | 185.9 | 106.4 | $18.5 \%$ | $10.6 \%$ |
| 01-May-17 | 1054.1 | 213.8 | 115.2 | $20.3 \%$ | $10.9 \%$ |
| 01-Jun-17 | 1117.9 | 227.7 | 110.6 | $20.4 \%$ | $9.9 \%$ |
| 01-Jul-17 | 1112.0 | 227.1 | 96.9 | $20.4 \%$ | $8.7 \%$ |
| 01-Aug-17 | 1171.6 | 215.3 | 100.1 | $18.4 \%$ | $8.5 \%$ |
| 01-Sep-17 | 1234.4 | 206.8 | 96.2 | $16.8 \%$ | $7.8 \%$ |
| 01-Oct-17 | 1227.9 | 206.4 | 94.3 | $16.8 \%$ | $7.7 \%$ |
| 01-Nov-17 | 1377.3 | 204.6 | 93.5 | $14.9 \%$ | $6.8 \%$ |
| 01-Dec-17 | 1462.5 | 202.1 | 92.9 | $13.8 \%$ | $6.4 \%$ |
| 01-Jan-18 | 1488.8 | 204.9 | 93.4 | $13.8 \%$ | $6.3 \%$ |
| 01-Feb-18 | 1543.1 | 208.7 | 94.8 | $13.5 \%$ | $6.1 \%$ |
| 01-Mar-18 | 1563.8 | 214.7 | 93.8 | $13.7 \%$ | $6.0 \%$ |
| 01-Apr-18 | 1617.9 | 208.3 | 87.9 | $12.9 \%$ | $5.6 \%$ |
| Growth | $\mathbf{6 0 . 9 \%}$ | $\mathbf{1 2 . 1 \%}$ | $\mathbf{- 1 7 . 4 \%}$ |  |  |



## Management

 Discussion \& Analysis
## NPA MOVEMENT - HYP LOAN - Q4 FY 2018

|  | ₹. In Crores |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Particulars | HP Nos | Principal | Provision | Unrealized |
| Balance as on 31.12.2017 | 53502 | 93.4 | 26.7 | 11.8 |
| Add: Slipped to NPA for the month of Jan 18 to Mar 18 | 7147 | 12.7 | 4.7 | 1.5 |
| Sub total | 60649 | 106.1 | 31.4 | 13.3 |
| Less: Rolled back from NPA between Jan 18 to Mar 18 | 7271 | 8.0 | 1.2 | 0.5 |
| Repossessed Asset sold during Jan 18 to Mar 18 | 1752 | 5.9 | 1.4 | 0.9 |
| Written Off during Jan 18 to Mar 18 | 572 | 1.6 | 1.5 | 0.3 |
| Amount collected from NPA Accounts for Jan 18 to Mar 18 |  | 2.7 | 0.4 | 0.3 |
| Balance as on 31.03.2018 | 51504 | 87.9 | 26.9 | 11.3 |

## NPA MOVEMENT - HYP LOAN - ACROSS 8 QUARTERS

| ₹. In Crores |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Particulars | Q1 '17 | Q2 ${ }^{17}$ | Q3 '17 | Q4' 17 | Q1 '18 | Q2 '18 | Q3 '18 | Q4 '18 |
| Opening Balance | 54.0 | 69.2 | 66.5 | 78.1 | 74.2 | 96.9 | 94.3 | 93.4 |
| Slippage due to NPA Policy change | 15.9 | - |  |  | 29.8 |  |  |  |
| Fresh slippages during the period | 12.7 | 11.8 | 20.1 | 13.9 | 16.1 | 15.4 | 14.2 | 12.7 |
| NPA recognised on soldout portfolio bought back (Sanada) |  |  |  |  |  |  | 0.9 |  |
| Sub Total | 82.6 | 81.0 | 86.6 | 92.0 | 120.1 | 112.3 | 109.3 | 106.1 |
| Less: NPA Rolled Back | 6.5 | 6.7 | 3.3 | 8.9 | 14.8 | 8.5 | 8.0 | 8.0 |
| Less: Repossessed assets sold | 3.8 | 5.0 | 3.2 | 4.8 | 3.6 | 6.7 | 4.9 | 5.9 |
| Less: Write off |  | - |  | 1.7 |  |  |  | 1.6 |
| Less: Amount collected but not rolled back out of NPA | 3.1 | 2.8 | 2.0 | 2.4 | 4.8 | 2.8 | 2.9 | 2.7 |
| Closing Balance | 69.2 | 66.5 | 78.1 | 74.2 | 96.9 | 94.3 | 93.4 | 87.9 |

## MCSL GEOGRAPHIC OVERVIEW - HYP



| Zone | Active <br> Clients | Regular | NPA | Total | Zone <br> wise <br> AUM \% | \% of <br> NPA |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| South India | 469957 | 1541.9 | 73.1 | 1615.0 | $83.2 \%$ | $4.7 \%$ |
| Western India | 37928 | 104.7 | 9.9 | 114.6 | $5.9 \%$ | $9.4 \%$ |
| North India | 45868 | 144.7 | 5.8 | 150.5 | $7.7 \%$ | $4.0 \%$ |
| East India | 16318 | 58.8 | 1.3 | 60.1 | $3.2 \%$ | $2.2 \%$ |
| Overall * | 570071 | 1850.1 | 90.1 | 1940.2 | $100 \%$ | $4.9 \%$ |

*Includes securitized portfolio

## PORTFOLIO ANALYSIS



HYP PORTFOLIO SPLIT AS ON MARCH 31ST 2018

₹. In Crores

| Owned Portfolio | 1563.8 |
| :--- | ---: |
| Starling ( Mahindra) | 15.6 |
| Quetzal (DCB) | 23.7 |
| Fire finch (Indo Star) | 22.2 |
| Turaco (DCB) | 41.7 |
| Andhra DA | 36.9 |
| Toucan DA (SBM) | 27.5 |
| Bran (DCB) | 28.6 |
| Ellaria (CSB) | 41.3 |
| Andhra DA 2 | 39.1 |
| Dneiper (LVB-1) | 51.3 |
| Dnyapro (LVB-2) | 48.6 |
| Total Loan Book | 1940.2 |



Shares outstanding: 1.24 Crores


Shares outstanding: 1.64 Crores

Performance

Analysis
5 Quarters

Management Discussion \&

## CAPITALIZATION

The Company's market capitalization has shown significant growth during the year
₹ 1228.47 Cr


31 Mar 2014 31 Mar 2015 31 Mar 2016 31 Mar 2017 31 Mar 2018
muthoot

## SOURCES OF BORROWING

## ₹619 Cr

Additional bank sanctions during the year

Total sanctions as on 31 Mar 2018 amounting to ₹ 1600 Cr . with 6 new banking relationships

Bank funding - $65 \%$ of total borrowing as on 31 Mar 2018

Recent Securitization/ DA done at 9.15\% ROI

CP issued for 364
days - 8.74\%

## ₹ 439.8 Cr

Securitization/ DA done in FY 2017-18 (net of MRR)

- Mobilized ₹789.3 Cr to date through 12 transactions
- ₹322.0 Cr outstanding as on 31 Mar 2018.


Raised through issue of CP

- Completed 3 CP transactions
- Balance Outstanding ₹145.2 Cr as on 31 Mar 2018


Collections of Sub-debt and Public Deposit

- Public Deposits collected ₹32 Cr., of which ₹17 Cr . Is renewal
- Raised Sub-Debt of ₹10.9 Cr.


### 9.33\%

Cost of borrowing for Q4 FY 2017-18

Quarter on Quarter reduction in cost of borrowing - Overall cost of borrowing for FY 2017-18-9.79\%

## BORROWING PROFILE

₹. In Crores

| Particulars | Q4 FY'17 |  | Q3 FY'18 |  | Q4 FY '18 |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | Amount |  | Cost | Amount | Cost | Amount | Cost |
| Bank Loan | 814.8 | $10.5 \%$ | 1066.5 | $9.5 \%$ | 1149.1 | $9.3 \%$ |  |
| Sub debt | 49.7 | $12.0 \%$ | 60.0 | $11.7 \%$ | 60.5 | $11.7 \%$ |  |
| Public Deposit | 108.8 | $9.3 \%$ | 90.2 | $9.0 \%$ | 82.3 | $8.7 \%$ |  |
| Commercial Paper | - | - | 46.0 | $8.7 \%$ | 145.2 | $8.6 \%$ |  |
| Securitization | 236.0 | $10.6 \%$ | 275.9 | $9.7 \%$ | 322.0 | $9.6 \%$ |  |
| Others | 16.4 | $11.8 \%$ | 6.5 | $11.4 \%$ | 7.4 | $10.8 \%$ |  |
| Total | 1225.7 | $10.5 \%$ | 1545.1 | $9.6 \%$ | 1766.5 | $9.3 \%$ |  |



## HIGHLIGHTS - SECURITISATION / DIRECT ASSIGNMENT TRANSACTION

## Augmented Growth

- Done 6 Securitization /6 Direct Assignment transactions totaling to ₹ 789.3 crores (net of MRR) to date
- Helped substantially grow the AUM
- Out of 6 securitization one transaction closed in December 2017


## Lower Costs

- The interest cost of the last transaction-9.15\% (cost of first transaction was $10.85 \%$ ) - lower than the average bank fund cost of about $9.25 \%$ in Q4 FY 18


## Risks passed on

- Apart from the Credit Enhancements to be given, the risks are passed on to the Investor
- Lower Standard asset provisioning by ₹ 1.29 crores as on 31st March 2018 improves profitability



## Capital saving:

An off balance sheet transaction, helps in the CRAR by $2.59 \%$ as on $31^{\text {st }}$ March 2018 without reducing the net income that was generated earlier

## 2

## - Efficient use of funds

- Helps in repaying high cost funds
- Helps to use funds for other disbursements
- Helps negotiate with lenders better
- The overall profitability as a \% of Revenue and will improve with increase in transaction.


## Improved profitability

- Company continues to earn income/interest spread on the securitized portfolio
- Improves the overall ROA
- As on $31^{\text {st }}$ March 2018 ROA increased by $0.73 \%$ due to securitization and direct assignment transaction.


## SPREAD ANALYSIS

| Analysis on Avg loan book size | Mar-17 |  | Jun-17 |  | Sep-17 |  | Dec-17 |  | Mar-18 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% | Amount | \% | Amount | \% | Amount | \% | Amount | \% |
| Avg Loan Book Size | 1133.0 |  | 1272.7 |  | 1360.2 |  | 1579.7 |  | 1743.6 |  |
| Revenue from operations | 79.4 | 28.0\% | 79.2 | 24.9\% | 94.4 | 27.7\% | 104.7 | 26.5\% | 118.3 | 27.1\% |
| Direct exp. | 32.8 | 11.6\% | 34.3 | 10.8\% | 39.2 | 11.5\% | 40.8 | 10.3\% | 40.0 | 9.2\% |
| Gross Spread | 46.6 | 16.4\% | 44.9 | 14.1\% | 55.1 | 16.2\% | 63.9 | 16.2\% | 78.3 | 18.0\% |
| Personnel Expenses | 13.9 | 4.9\% | 14.7 | 4.6\% | 15.5 | 4.6\% | 15.9 | 4.0\% | 18.1 | 4.2\% |
| OPEX (incl. depreciation etc...) | 10.8 | 3.8\% | 12.2 | 3.8\% | 17.5 | 5.1\% | 17.2 | 4.3\% | 17.2 | 3.9\% |
| Total Expenses | 24.7 | 8.7\% | 26.9 | 8.5\% | 33.0 | 9.7\% | 33.0 | 8.4\% | 35.3 | 8.1\% |
| Pre Provision Profits | 21.9 | 7.7\% | 18.0 | 5.7\% | 22.1 | 6.5\% | 30.8 | 7.8\% | 43.0 | 9.9\% |
| Loan Loss and provisions | 5.3 | 1.9\% | 9.2 | 2.9\% | 6.8 | 2.0\% | 7.1 | 1.8\% | **10.6 | 2.4\% |
| Net Spread | 16.5 | 5.8\% | 8.8 | 2.8\% | 15.4 | 4.5\% | 23.8 | 6.0\% | 32.4 | 7.4\% |

[^0]
## ANALYSIS OF COST \& YIELD

| SL.No. | Description of Loan | EFFECTIVE RATE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Q4 FY '17 | Q1 FY '18 | Q2 FY '18 | Q3 FY '18 | Q4 FY'18 |
| 1 | Hypothecation | 27.0\% | 24.3\% | 26.5\% | 24.8\% | 26.0\% |
| 2 | Loan Buyout | 15.8\% | 15.6\% | 15.6\% | 15.8\% | 16.0\% |
| 3 | Term Loan | 15.1\% | 14.8\% | 14.7\% | 14.6\% | 14.4\% |
| 4 | DPN Loans | 20.6\% | 20.6\% | 19.5\% | 19.0\% | 21.5\% |
| 5 | SLR Deposit | 9.4\% | 9.3\% | 9.6\% | 9.0\% | 8.8\% |
| 6 | SLR Investment (Govt Sec) | 8.0\% | 8.0\% | 8.0\% | 7.9\% | 8.0\% |
|  | Yield | 25.1\% | 22.7\% | 24.9\% | 23.5\% | 24.7\% |
| 1 | Bank Loan | 10.5\% | 10.1\% | 10.0\% | 9.6\% | 9.3\% |
| 2 | Sub Debt | 12.0\% | 11.9\% | 11.8\% | 11.7\% | 11.7\% |
| 3 | Public Deposit | 9.3\% | 8.8\% | 8.8\% | 9.0\% | 8.7\% |
| 4 | Commercial Paper | 0.0\% | 0.0\% | 0.0\% | 8.7\% | 8.6\% |
| 5 | Securitization/Direct Assignment | 10.6\% | 10.3\% | 10.1\% | 9.8\% | 9.6\% |
| 6 | Others | 11.8\% | 11.7\% | 11.7\% | 11.6\% | 10.7\% |
|  | Cost | 10.5\% | 10.1\% | 9.9\% | 9.6\% | 9.3\% |
|  | Interest Spread | 14.6\% | 12.6\% | 14.9\% | 13.9\% | 15.4\% |

## ANALYSIS OF COST \& YIELD



EXPENSE AS A \% OF REVENUE - Q-o-Q



## Average IRR and Processing fee on disbursement

| $28.8 \%$ | $29.6 \%$ | $29.1 \%$ | $28.6 \%$ | $29.2 \%$ |
| :---: | :---: | :---: | :---: | :---: |
| $4.9 \%$ | $5.5 \%$ | $5.2 \%$ | $5.0 \%$ | $5.2 \%$ |
| $23.9 \%$ | $24.0 \%$ | $23.8 \%$ | $23.6 \%$ | $24.0 \%$ |
| Q4 17 | Q1 18 |  | Q2 18 | Q3 18 |
| Average IRR on Disbursements | ロProcessing Fee | Q4 18 |  |  |



# Management 

 Discussion \& Analysis

## Robust Growth in Disbursement \& Collection



- Hyp. loans had 35\% growth from Q4 FY17 to Q4 FY18 \& dealer point and MFL growth was 34\% \& 37\%. Industry growth also helped momentum.
- Hyp. Disb. in new geographies saw huge growth. In Q4 FY 18 Non-South disb. share was $20 \%$; for FY 18 , Non-South Disb. Were 19 \% of total Disb. South concentration reducing.
- Overall collections have been growing and was at ₹ 364 in Q4FY18 v/s ₹ 322 in Q3 FY 18
- Company following 3 M norm from current FY
- Emphasis on reducing NPA in current quarter, by focusing on lower buckets and ensuring less flow to later buckets ; Adopted new methods to control NPA figures at lower costs
- Year end NPA excluding off-books was at ₹ 88 crores $\mathrm{v} / \mathrm{s} ₹ 106 \mathrm{crs}$ at the beginning of the year
- Strong action on arbitration/ legal front
- Files given to legal firms - 30697 and Awards passed - 12924 and cases settled - 6401
- ₹ 42.8 crores collected directly from about 15072 nos. of customers and through repossession and sale of their vehicles; major step to push customers for settlement.
- 1st QIP in November 2017; 9 new reputed investors came in, bringing ₹ 165 crores
- Significantly improved CRAR, lower leverage and makes the company attractive to all forms of lenders/


## QIP/ Related

benefits
investors; helped reduce interest rate/cost in a interest hardening period. Issued CP to SBI MF \& Kotak MF.

## Diversity in

 Funding

## Securitization/ DA

## Geographical expansion

- In FY 18 the Company got additional funding of a total of ₹ 1326.7 crores from various sources
- Increasing confidence that the lenders / investors have in the Company is seen
- Speaking to new segment of investors for term loans/ securitization etc.
- At the year end ₹ 619 crores from Bank sanctions, ₹ 439.8 crores from Securitization/Direct assignment, ₹10.9 crores from retail \& corporate subordinated debts and ₹ 32 crores from Public Deposits etc.
- Overall Interest costs of the Company also came down to $9.33 \%$ and expected to remain steady in spite of the reverse trend
- 3 DA transactions valuing ₹ 146.2 Crore (net of MRR) done during Q4 FY18 - total ₹ 789.3 Crore (net of MRR); 12 transactions so far, 1 closed. First 2 transactions pools upgraded to AAA (SO) \& BBB+(SO) and A (SO) \& BBB+(SO) respectively, for first and second investor.
- Helped substantially in ploughing funds back into the business and growing the loan book ; Many more transactions are expected to happen in the future as well. Helps check overall pricing.
- Penetration in present states in South and West and in the new and existing areas in North and East helped growth and hope is for better and improved performance in FY18.
- New Products, new geographies and digitization seen as the way forward for the next few years. Budget for the next year in line with the same and much more


## Management

 Discussion \& Analvsis- Monthly staff attrition was higher at 3.66 \% in Q3 FY '18 v/s 2.67\% in Q3 FY 18 - The concept of Marketing agents is also working well. In North \& East Outsourced FTEs as a concept working very well.
- Dealer incentives have remained under control at $1.20 \%$ for Q4 FY18; interest and finance charges on an overall basis was slightly lower at $9.33 \% \mathrm{v} / \mathrm{s} 9.56 \%$ in Q3 FY '18 and 10.46\% in Q4 FY 17.
- Post demonetization $100 \%$ repayment for new customers through NACH and significant collections through NACH - Helps cut delinquencies. Q4 FY 18 collections were about $36 \%$ of the total collections, rising M-O-M.
- NACH repayment is at $75 \% \mathrm{v} / \mathrm{s} 26 \%$ at end of Mar'17 quarter. The unlinked mandates is an area of concern, which is being attended to.
- FY 18 PAT of ₹ 53.7 crores actual v/s ₹ 43.5 crores budgeted
- Lower than budgeted NPA figures (hence lower provisioning); significantly lower Finance costs and employee costs. Other expenses were higher on account of account of significantly higher collection costs, all led to higher than budgeted profitability.
- Plans are being worked out to see what would be the most effective way of controlling this cost, some of which has already happened in Q3 \& Q4 FY 18. Some benefits seen in OPEX/NII ratio going down
- We are bullish about the future and hopeful of the trend seen in FY 18 in terms of disbursement, Loan book and profitability continuing. Looking at support from all the stakeholders to achieve this objective


## THANK YOU


[^0]:    *Excluding managed portfolio; Income excluding income from SLR investments
    ** Inclusive of additional provision ₹4.0 Crores made during the quarter.

